

Our Values & Mission

Our Mission is Making Knowledge Work™

Our Values

The success and growth of the University has always been based on our commitment to our values:

- **Confronting Inequality - Celebrating Diversity™**
- **Freedom of thought and expression**
- **Openness, transparency and an ethical approach to all activities**
- **Application, innovation and partnership providing a stimulating, healthy and safe environment in which to learn and work**
- **Achieving sustainable development**

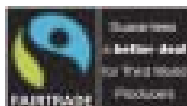
This Report is available on request in Braille, large print and on tape or disk from the Disability Service Tel: 01274 233739

The University is committed to promoting equality, diversity and an inclusive and supportive environment for students, staff and others closely associated with the University in conformity with the provisions of its Charter.



Contents

- 02 Foreword
- 04 An International Chancellor
- 05 Developing Global Teaching and Learning
- 06 Research around the World
- 07 Long Haul Knowledge Transfer
- 08 Collaboration across the Globe
- 09 A Welcoming Campus
- 10 Developing an Ecoversity
- 11 Building a Sustainable Environment
- 12 Key Moments
- 16 Honorary Graduates
- 18 Our Officers and Council 2006/07
- 19 Staff and Students Statistics
- 20 Financial Results



Foreword_.

LOOKING BACK

The academic year 2006/2007 was a momentous year in many respects.

Forty years ago on the 18 October 1966 Bradford was granted the Royal Charter and Harold Wilson was installed as the first Chancellor in November that year. On the 18 October 2006 the University celebrated that anniversary with the opening of a stunning Atrium at the heart of our campus and a concert by internationally-renowned violinist and Bradford honorary graduate, Tasmin Little.

As new technologies enable us to share information and events in real time, this celebration was web-streamed live around the globe and watched by alumni, ex-staff and partners in scores of different countries, as well as being linked live to the Big Screen in Bradford's Centenary Square.

At a time when the University is engaged in more international activity than ever before, it also feels fitting to share our 40th year celebrations with our international Chancellor, Imran Khan, in his first year of office.

Here in Bradford, this year also marked the end of an era as Chris Taylor retired from the position of Vice-Chancellor. Chris led the University from 2001 to 2007 with an equal passion for both the quality of the learning experience of its students and the excellence of its research endeavours. He also served as

Chair of the Yorkshire Universities Association Board, as a member of the Yorkshire and Humber Assembly, Bradford Vision, Bradford Centre Regeneration Board, The District Economic Partnership and as a National Media Museum Trustee. Nationally Chris also served the Committee of Vice-Chancellors in their Review of Finance, Strategy and Structures and has now been awarded the title of Emeritus Professor of Tribology.

Commencing in post as his successor in June 2007, I believe it very appropriate to start this report with a sincere thank you to Chris for his inspirational work over the past 6 years. Indeed the year of this report belongs to Chris and saw considerable advances on the progress made in the previous two years of the Corporate Plan 2004-2009, as evidenced by these highlights from the mid-term review:

- The University beat its student growth for 2006/07 by 6%, building on 2005/06 growth of 29% and meeting 2008 targets in some areas.
- A successful bid for over £3m from HEFCE Strategic Development Fund led to the development of the Ecoversity StuDent (Education for Sustainable Development) which will run from June 2007 to 2010.
- The University has made considerable progress in the development of our estates and facilities, with more than £17 million invested to date enhancing the learning, living and working environment on campus.



- The 2009 targets set for both 'Income from Knowledge Transfer', 'Race for Opportunity' and 'The Regional Environmental Index' were achieved and surpassed by 2006.

League Tables are an important part of the student decision-making process about where to study and this year's results were very encouraging. Retaining our number one status for graduate employment in the North of England in The Times Good University Guide for the 3rd year running, Bradford also enjoyed success in the subject rankings, with Other Subjects Allied to Medicine ranked 3rd, General Engineering 7th and Nursing 10th in the UK. In institutional rankings, Bradford came 47th out of 109 institutions.

The University of Bradford also achieved an 81% 'satisfaction score' in the National Student Survey 2007, the same as the overall figure for Universities in England.

The Higher Education Statistics Agency (HESA) released its yearly performance indicators in July 2007, showing Bradford was the top university in Yorkshire and 3rd best in England for recruiting students from low socio-economic groups, beating its benchmark by more than 10%.

This final year then has continued the pace and drive that has characterised Professor Taylor's leadership. During the past five years the University has built on its strengths and has also broadened its academic portfolio and is transforming its estate and facilities.

On behalf of everyone at the University I would like to wish Chris every success in future ventures and thank him for delivering this thriving and vibrant university into my hands for future development.





Vice-Chancellor Mark Cleary

LOOKING FORWARD

Looking forward, we face some exciting challenges and wonderful opportunities, and this report highlights two major initiatives:

Ecoversity

We are making good progress towards becoming an Ecoversity and one aspect of this is how we deliver our communications, showing respect for the resources we use and the accessibility we provide to our various audiences.

The debate over single volume print versus delivery via the Web, where many then print pages on inkjet printers, is still on. So before making any radical changes, we are engaging in a full review of our publications and Web presence over the next year.

To support our commitment to using fewer and better resources in the production process we have, however, already made some changes by adapting the look of this publication, using less ink and 100% recycled stock. Also of note is the reduced pagination of this document, in line with the above.

Internationalisation

The central theme for this annual report is internationalisation and as a geographer this is close to my heart. Our current commitment to this movement is helped enormously by the work we have done over the last 40 years with students, staff and partners from around the world.

Building on this, we now want to focus on developing all our students as global citizens, who live, study and work alongside a diverse group of people - and where better than here in the wonderful city of Bradford where more than

67 languages are spoken? Staff and students are actively encouraged to experience living in cultures dissimilar from their own. We want our graduates and our staff to discuss, debate and consider the difficult questions of our time and be open to all manner of ideas. This will ultimately benefit research teams, employers and the wider society as a whole.

I would like to thank all staff for their enthusiasm, hard work and commitment to the University. I feel greatly privileged to be a part of the University of Bradford and to be able to work with you in its development.

Mark Cleary
Vice-Chancellor

An International Chancellor

COLLABORATION

With a long-standing tradition of strong international links and many thousands of students from overseas every year, the University's commitment to internationalisation is a natural and organic development.

Bradford was the first UK university to appoint a Chancellor from overseas, and Imran Khan has already been influential in major collaborative developments between the University and other countries and in his homeland of Pakistan, which of course has close ties with the city of Bradford.

2006/07 was a year in which the University started to work more closely with its 40,000 alumni and especially those living overseas. The Chancellor hosted the first in a series of alumni receptions overseas at the Marriott Hotel in Islamabad in November 2006. More than 100 graduates of the University attended the event along with education partners from institutions across Pakistan, and an alumni network has now been established in the country.

2006/07 also saw the development of links with Namal College, a brand-new technical college in the Mianwali District of Pakistan, where Imran Khan is also a Member of Parliament. Namal has become an Associate College of the University, and our academic staff will be involved in developing the curriculum and quality assurance arrangements there.

Also this year the University of Bradford launched a teaching collaboration programme with Shaukat Khanum Memorial Cancer Hospital and Research Centre (SKMCH&RC). A BSc (Hons) course in Medical Imaging provides an opportunity for students to become qualified in using new technology in Diagnostic Medicine. Successful candidates are registered as students with the University of Bradford and can access the same online University facilities as students based in the UK.



Imran Khan with students from the Medical Imaging course

UNIVERSAL ACCESS

One of the key developments in our corporate plan, through our E-strategy, is access to information for all staff and students, wherever they are located in the world.

This year the campus became wireless and Web-enabled and is now supported by the latest innovations in technology such as virtual environments, online information systems and facilities to interact and share information. Online information and transaction systems are now available 24 hours a day, 7 days a week, and allow users at a distance from the campus to receive the same level of service and support as users on campus. Overseas and part-time home-based users particularly can tailor their learning environment to support their needs and priorities.

The Education for Sustainable Development initiative was also established this year, and this will see important aspects of the Internationalisation strategy embedded into the curriculum, as part of the Ecoversity programme.



A wireless campus, students in the Atrium



Imran Khan with the Lord Mayor of Bradford Choudhary Rangzeb at the Alumni event in Pakistan

Developing_Global_Teaching_and_Learning_.



INTERNATIONALISATION

All our academic Schools have teaching links abroad through collaborative franchise agreements and / or research and knowledge transfer operations, examples of which can be seen in our key moments section. The University's international reputation in Peace, Management and Engineering is known throughout the world.

Equally important is the drive to increase awareness of, and interest in, the international aspects of our courses amongst the UK student and staff population. In tandem with Education for Sustainable Development within course programmes, plans were laid in this year to review courses to build an international perspective into each taught course.

Guest lecturers from across the globe ensure the University maintains an internationally relevant pedagogical environment, and a significant proportion of lecturers and researchers in many of the Schools come from overseas. For example the School of Management employs 32% of its lecturers from overseas.

The School of Management also produced a Cultural Guide to help managers understand the key cultural issues that could affect performance. The tips are based on the School's experience of

helping international MBA students settle into the UK quickly and work with businesses of all sizes. Interest was widely reported and many large organisations contacted the School to discover more.

Our exchange programmes have also seen a new boost of activity with increased numbers of students and graduates using the European Commission exchange programmes, Erasmus and Leonardo. In addition the University has introduced travel awards to ease the financial impact of semester exchanges in the Study Abroad programme, and more students than ever are taking up these opportunities.

On campus, development of global skills and the exchange of international experiences equip both students and staff to work in a culturally diverse environment. The 'Languages for All' programme encourages staff and students to learn a new language. On offer currently are French, German, Russian, Spanish, Arabic and English as a Foreign Language, plus self-study resources in over twenty other languages including Hindi and Urdu.

Major advances made to the E-strategy and virtual Hub have also led to improved facilities in teaching rooms, so the majority are now E-equipped with projector and sound system along with video/DVD facilities. This in turn improves accessibility of learning materials and makes the virtual lecture a reality for distance learners.

STUDENTS' COUNTRIES OF ORIGIN

Afghanistan • Albania • Algeria • Angola • Argentina • Australia • Austria • Azerbaijan • Bahrain • Bangladesh • Barbados • Belarus • Belgium • Bolivia • Bosnia and Herzegovina • Botswana • Brazil • British Antarctic Territory • Brunei • Bulgaria • Burma • Burundi • Cameroon • Canada • Chad • Channel Islands • Chile • China • Colombia • Congo (Democratic Republic) • Congo (People's Republic) • Croatia • Cyprus • Czech Republic • Denmark • Dominica • Ecuador • Egypt • Eritrea • Estonia • Ethiopia • Finland • France • Gabon • Gambia • Georgia • Germany • Ghana • Greece • Grenada • Guatemala • Guinea • Guyana • Hong Kong • Hungary • Iceland • India • Indonesia • Iran • Iraq • Irish Republic • Israel • Italy • Ivory Coast • Jamaica • Japan • Jordan • Kazakhstan • Kenya • Kuwait • Latvia • Lebanon • Lesotho • Liberia • Libya • Lithuania • Luxembourg • Macedonia • Malawi • Malaysia • Maldives • Mali • Malta • Mauritania • Mauritius • Mexico • Mongolia • Morocco • Mozambique • Namibia • Nepal • Netherlands • New Zealand • Niger • Nigeria • North Korea • Norway • Oman • Pakistan • Panama • Philippines • Poland • Portugal • Qatar • Romania • Russia • Rwanda • Saudi Arabia • Senegal • Serbia and Montenegro • Seychelles • Sierra Leone • Singapore • Slovakia • Somalia • South Africa • South Korea • Spain • Sri Lanka • St Vincent & the Grenadines • Sudan • Surinam • Swaziland • Sweden • Switzerland • Syria • Taiwan • Tajikistan • Tanzania • Thailand • Trinidad & Tobago • Turkey • Turkmenistan • Tuvalu • Uganda • Ukraine • United Arab Emirates • United Kingdom • United States of America • Uruguay • Uzbekistan • Vietnam • Yemen • Zambia • Zimbabwe

Research_around_the_World_.

SUCCESSFUL BIDS

With a long history of research excellence, the University has been busy forging links with other leading institutions both here in the UK and overseas: for example MIT and Caltech in the USA.

This year has seen the birth of 25 new projects winning major funding from public bodies, and the latest Research Assessment Exercise return saw 60% of our staff actively engaged in research.

Here in the UK the Polymer Engineering Centre of Excellence works with other prestigious academics in Leeds, Sheffield and Durham universities. This year Professor Phil Coates, PVC Research and Knowledge Transfer, won a bid for over £230k to study 'Virtual Institute - Polymer Process Structuring' from the Engineering and Physical Sciences Research Council.

It was a particularly good year for Professor Vladimir A Botchkarev in Biomedical Sciences, in the School of Life Sciences, with two major research projects agreed at a combined value of over £400k. One of these with the Biotechnology and Biological Sciences Research Council on the 'Role for Lhx genes in skin development and regeneration' and the second with Boston University/NIH, USA focuses on the 'Functions of noggin and Smad1.5in hair growth control'.



Professor Carl Heron



Professor Phil Coates

Dr David Francis in Peace Studies, in the School of Social and International Studies, won funding from the British Council to research 'Peace-building and Sustainable Development Capacity Building in Post-War Democratic Republic of Congo (DRC)'

Meanwhile in Electronic Imaging and Media Communications in the School of Informatics, Professor Jianmin Jiang won a travel grant to bid for EU funding under Framework 7 Programme for 'Digital media research and innovations at EU level' worth over £57k.

Finally of note in Archaeological Sciences, in the School of Life Sciences, Professor Carl Heron won a bid for over £380k to study 'Pottery use among late Foragers and early Farmers in the Baltic' from the Arts and Humanities Research Council.



Dr David Francis





A snowboarder at Sheffield Ski Village using the Snowflex® surface system

Long_Haul_ Knowledge_Transfer_.

KNOWLEDGE TRANSFER

This was a good year for Knowledge Transfer within the University both on a UK and global footing. Here at home the University worked hard to continuously improve how it works with business and so succeeded in maintaining the Customer First Standard in June 2007 for the third year running. At the same time bespoke activity in different departments and a Knowledge Transfer Partnership helped UK firms gain international business through innovation and research testing.

One such was Briton Engineering who have been chosen to work alongside the Bearfire Group to supply and install their award-winning Snowflex® surface system to the planned \$375m Coolzone Winterplex project in Dallas. Simon Stewart started working for Briton Engineering in September 2004 as part of the Knowledge Transfer Partnership scheme, with the University of Bradford. Two years later a company executive commented "KTP has enabled affordable progress into new areas of the company's activities which would have been difficult to achieve without Simon. It is highly likely that the works that have been completed in the two years we have been working with Simon and KTP would otherwise have taken 5 years".

Meanwhile the Engineering Quality Improvement Programme continues a successful collaboration between the Ford Motor Company and the University of Bradford. It has established a strong track record of success, reaching a global audience in terms of both companies and engineers registered through the programme, and continues to be recognised as a partner to the Ford Trustmark Learning Alliance. The strong links forged with Ford and Ford's supply base have strengthened the University of Bradford's position as a globally respected automotive engineering centre.

Research by academics in Bradford has also helped rubber-stamp a new revolutionary type of hand drier as the most hygienic on the market.

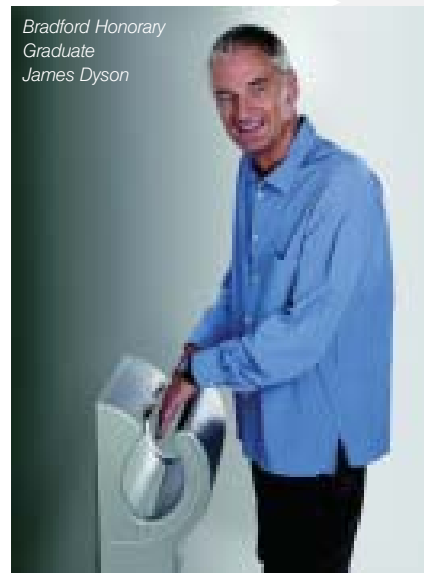
The 'Airblade' was launched by Dyson Ltd in October 2006. Drying hands efficiently in just 10 seconds, the Airblade is hygienically superior to conventional warm air driers and has the potential to greatly improve hand drying compliance and reduce the spread of infections. The company is now marketing the product around the world and winning many industry awards along the way.

The University's roll-call of company customers is impressive and includes household name multinationals like Ford Motor Company, Procter & Gamble, Pfizer, Microsoft, AstraZeneca and Jaguar. However the University is also helping numerous regional firms to develop and

grow. This includes companies like Viamed, Speedibake, Gee Graphite, Yorkshire Water, Bradford & Bingley, West Yorkshire Police and Briton Engineering, in fact, in this year alone the University worked with over 60 separate organisations in Yorkshire.

Strong collaboration and an excellent focus on Knowledge Transfer at the University of Bradford continue to deliver knowledge and expertise exactly where it is needed.

Bradford Honorary Graduate
James Dyson



Collaboration across the Globe

STUDENTS OVERSEAS

The University has more than 4,500 students studying for Bradford degrees around the world and collaborations with 37 institutions, 27 of which are overseas.

We enjoy particularly close partnerships with institutions which have been designated Established Partners and which host the largest proportion of students in this provision:

- Institute for Intergrated Learning in Management in New Delhi
- INTI International University College in Malaysia
- Management Development Institute of Singapore in Singapore

In this year we had 907 people graduate in partner institutions across the world – 160 in India, 604 in Singapore, 13 in Malaysia, 107 in Utrecht and 23 in Dubai.

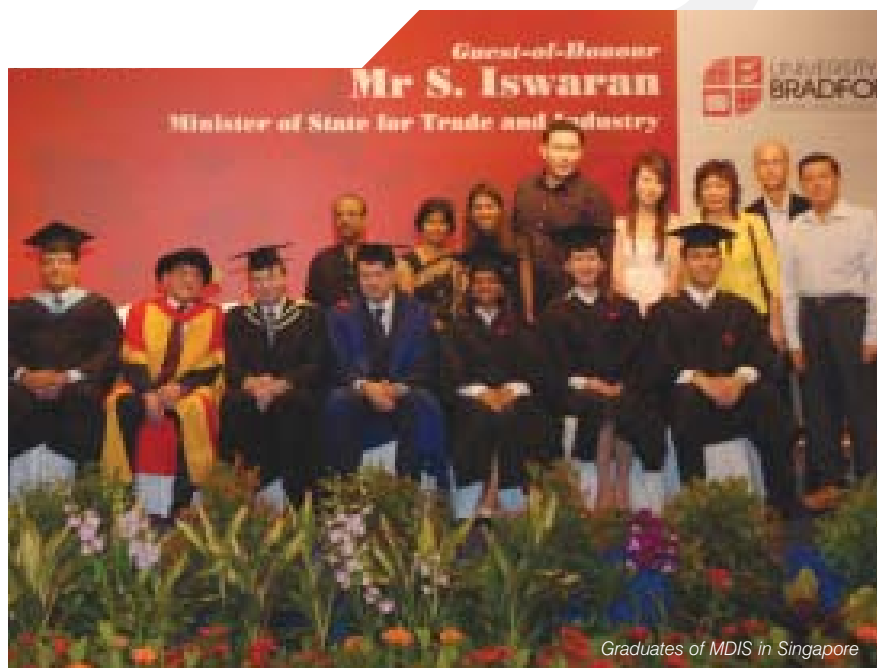
We are committed to ensuring that off-campus students receive the same quality of academic care as their colleagues on campus. Using external examiners and a variety of Quality Assurance programmes, the University was noted in a 2006 Quality Assurance Agency for Higher Education (QAA) review for the following 'Features of Good Practice':

- Measured and purposeful management of the rollout of its virtual learning environment
- Induction arrangements for postgraduate-level students, whose first language is not English
- Strong and positive identification with the University through prospectus, programme, and other information
- Course supervisor workload management
- Shared good practice across review panels and teams
- Employing a School Advisory Board to monitor quality

Future plans include student and staff exchanges between institutions and encouraging a global perspective in all teaching and learning experiences.



Graduates in Hong Kong



Graduates of MDIS in Singapore



Graduates of INTI college in Malaysia

International Students on an excursion*International Students on an excursion*

A Welcoming Campus.

Our commitment to support international students was reflected in 2006/07 when the University's International Office was voted No.1 in the International Student Barometer Survey. For example, over the last few years a flourishing orientation programme for international students has been evolving.

International students are encouraged and welcomed into the many activities run by the Union both on and off campus, including clubs and societies. A 'buddy' scheme and additional weekend trips and events designed specifically for them provide essential support and make them feel quickly at home.

In the first few weeks, overseas students are invited to lectures and excursions to impart essential and useful information and help them gain an understanding of what is available in the local area. For example to help overseas students, who may be living away from their home country for the first time, to become familiar with the British culture, a visit to local stores and supermarkets is organised. A special welcome to the city of Bradford is also arranged by the Lord Mayor with afternoon tea and a tour around the historic City Hall.

The new Hub, student support centre, has also proved really helpful for the international community and many enquiries are dealt with rapidly by the front-of-house team who work

alongside specialist colleagues in the International Office close by.

In addition to the 2,000 overseas students, Bradford also has 500 students from the European Union, attracted here by the close links the city of Bradford enjoys with many European countries. Bradford was one of the first UK universities to offer financial support in the form of bursaries to EU students.

Support for overseas students does not stop with campus and course aspects. Career Development Services has also widened its service provision to ensure overseas students are assisted in gaining jobs both here in the UK and in their home countries.

Plans are well advanced in the development of an Internationalisation strategy across the University to encourage an even greater degree of exchange and collaboration for our staff, student and alumni populations.

*Deputy Vice-Chancellor Jeff Lucas greets students at City Hall*

Developing_an_Ecoversity_.

DEVELOPING A SUSTAINABLE ENVIRONMENT

There has been considerable progress this year in delivering a more sustainable campus. The new building for the Institute of Cancer Therapeutics and the adjoining Norcroft Centre were both completed this year. Numerous sustainable design features included a green sedum roof, solar shading, high insulation values and triple glazing.

The new Atrium was also constructed with sustainable features, most notably a roof made of ETFE. Ethylene tetrafluoroethylene films are only 1% the weight of glass, transmit a lot more light and cost a lot less to install. This roof is highly resilient and self-cleaning because it is non-stick and is recyclable.

The initiative to develop a sustainable environment has been given a major boost through plans for the Listerhills Sustainable Student Village, together with other commercial and accommodation spaces in what will become the Learning Quarter in Bradford.



Norcroft Centre and ICT

EDUCATION FOR SUSTAINABLE DEVELOPMENT (ESD)

These highly visible initiatives were all well received but the Ecoversity programme goes beyond estates development to deliver an Education for Sustainable Development (ESD) programme.

The ESD initiative sets out a broad and ambitious programme of activities to promote and embed Education for Sustainable Development in the curriculum and in the wider student experience. So from an ESD point of view, the Atrium is also important because students, staff and visitors can come together in a relaxing social space.

In August 2006 the University successfully bid to the Higher Education Funding Council for England (HEFCE) for a £3.1m project for ESD known as Ecoversity StuDent. Bradford adopted the UNESCO framework for ESD which promotes the social, economic and environmental components of sustainable development and addresses a wide range of global and local issues. Two of the central principles are a respect for diversity and for the dignity and human rights of all people throughout the world, and a commitment to social and economic justice for all. This framework was adopted as it was felt to capture many of the core values and educational objectives of the University.

Future plans include a sustainable education directorate to deliver StuDent project objectives, consisting of a team of 14 academic staff, working on a major curriculum development programme with their respective academic Schools. A student engagement co-ordinator will be appointed to develop wider curriculum opportunities around ESD, and appointed researchers will evaluate progress and change. This project has drawn interest from across the sector and internationally. The HEA asked the University to host their second National ESD conference at Bradford. This duly took place in July 2007, drew delegates from all over the UK and helped to put Bradford on the map of curriculum innovation.



The Atrium



The School of Management proposed developments

Building_a_Sustainable_Environment_.

EXCITING PLANS

An exciting year in the University Estates Department included the production of the New Campus master plan, which unveiled a whole array of building projects on and close by the campus, designed to integrate the University into a sympathetic and supportive Learning Quarter and meet sustainability standards.

One of our key projects is a 'Knowledge Exchange', which would link existing buildings in a creative and innovative way to bring together Learner Support Services such as Career Development Services, Disability Service, and Learner Development Unit, which together with the Students' Union Office will complement the current Hub.

An additional new building to this would provide on-campus space for the School of Health Studies, helping to further integrate our Health School into the University.

A major refurbishment of the Communal Building is also planned in this phase.

In the longer term, plans include provision to upgrade and extend the J B Priestley Library to include a new mezzanine floor and to open up the basement area of the Communal Building into the amphitheatre to form a bright vibrant space for group studies, coffee and informal meetings.

Adjacent to the campus, our collaboration with a private developer will create the sustainable student village, close by another complex of modern and sustainable accommodation suites.

Meanwhile work will be starting in 2008 on two major projects; an extension to the MBA suite,

library and atrium at the School of Management and a massive facelift for the Sports Centre, on the main campus, upgrading and reconfiguring the building to better integrate this service with the local community.

All in all a very exciting planning year with plenty of work ahead.

Artist's impression of the planned Sports Centre



Key_Moments_.

UNIVERSITY CELEBRATES 40TH BIRTHDAY

Wednesday 18 October 2006 marked 40 years to the day since the University of Bradford was granted its Royal Charter. In fact it made Bradford the 40th university to be created in Britain. To celebrate this day, staff and students, past and present, and special guests gathered in the University's new Atrium development to enjoy a concert by internationally renowned violinist and Bradford Honorary Graduate Tasmin Little who officially opened the Atrium, with messages, champagne and birthday cake.

Chair of Council, Paul Jagger, awarded long service achievements to 11 members of staff who had clocked up 40 years' service.

Chris Taylor, then Vice-Chancellor, noted that since 1966 Bradford's student population has leapt from 2,000 to over 12,000 that day.

Chief Executive of Bradford Centre Regeneration, Maud Marshall, also spoke, welcoming the close working relationship between the University and the city and district in the regeneration of Bradford.



AUTUMN

TRACING FAIR TRADE PRODUCE WITH DIGITAL TECHNOLOGY

The 'Fair Tracing' project, which started in 2006, aims to help bridge the digital divide between consumers from developed countries and producers in the developing world.

It is being led by Dr Apurba Kundu, Associate Dean of the University's School of Informatics. Tracing technology could enhance the Fair Trade model of trade by 'tagging' individual products with information readily accessible by both producer and consumer.

For more information visit www.bradford.ac.uk/newsandviews/editions/january2007.php

MAGGOTS HEALING WOUNDS

A team from the University's School of Pharmacy working with other academic colleagues have developed a means of delivering the benefits of maggot therapy without using the larvae directly (first reported in Issue 2573 of *New Scientist*, October 2006).

Maggot secretions are now being trapped in a 'hydrogel' which could be applied in the same way as a normal dressing. Work using cell culture models has suggested that the secretion may act to speed up healing.

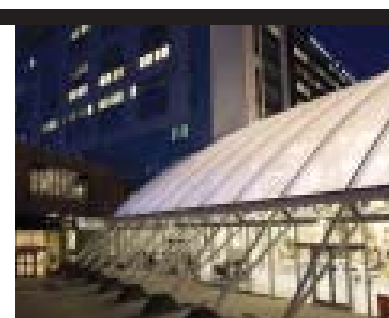
For more information, visit: www.bradford.ac.uk/newsandviews/editions/january2007.php

ATRIUM DEVELOPMENT

Officially opened in October 2006, the University's four-storey Atrium is supported on lightweight steel trusses, the Atrium is clad in ETFE (ethylene tetrafluoroethylene) cushions, the same innovative, hi-tech material used in the Biomes at the Eden Project in Cornwall and the Magna Airship in Rotherham.

The furniture inside the Atrium has been chosen to be both accessible and environmentally responsible and features unique pieces such as recycled plastic coffee tables.

For more information, visit: www.bradford.ac.uk/newsandviews/editions/january2007.php



UNIVERSITY ACHIEVES FAIRTRADE STATUS

In December 2006 the University achieved institution-wide Fairtrade status – making more ethically-sound food and drink choices available for its staff and students. A range of Fairtrade products were introduced including tea, coffee, snacks and a range of other items, across all campuses.

Working with the city of Bradford, the University has agreed to promote the benefits of Fairtrade to citizens, staff and students alike.

For more information visit www.bradford.ac.uk/admin/pr/pressreleases/2007/fairtrade.php



ARCHAEOLOGISTS LOOK AT OUR ANCESTORS' DIET

Julia Lee-Thorp, Professor of Archaeological Sciences at the University, was part of an international team of researchers, including Colorado, Texas and Ohio State in the USA, which revealed how our human relatives varied their diet with the seasons about 1.8 million years ago.

Their study, published in November 2006, analysed tiny increments of fossil enamel to demonstrate that the eating habits of an early human relative called *Paranthropus robustus* from Swartkrans, South Africa, varied between seasons and even years.

For more information, visit www.bradford.ac.uk/newsandviews/editions/january2007.php

FIRST INTERNATIONAL STUDENT DAY

The first-ever International Student Day was held at the University in January 2007. The ceremony took place in the Atrium with a colourful display of costumes from around the world and a free concert.

The day also saw the launch of the International Student Fund, which aims to provide support to international students in hardship with partial tuition, books and financial relief.



WINTER

40TH ANNIVERSARY CELEBRATED IN PAKISTAN

Imran Khan hosted a special celebratory event in Pakistan to mark the 40th Anniversary, which took place in Islamabad in November 2006. This was attended by overseas alumni, now based in Pakistan and educational representatives from Pakistan and the British Council.

For more information, visit www.bradford.ac.uk/newsandviews/editions/january2007.php

PIONEERING PROJECT GETS SIXTH FORMERS STUDYING AT DEGREE LEVEL

Sixth formers in Bradford are now studying subjects at degree level thanks to a pioneering new project being offered at the University in partnership with Aimhigher Bradford.

Progression to Level 4 Studies, the first scheme of its kind in the UK, was launched in January 2007 and has enabled over 30 Year 12 students from schools and further education colleges across Bradford to study a degree-level module.

The project is being co-ordinated by Mohan Mistry, Vocational Progression Co-ordinator from the University's Access and Widening Participation Team.

For more information, visit www.bradford.ac.uk/newsandviews/editions/march2007.php



NOBEL PEACE LAUREATE VISITS PEACEJAM EVENT

The University hosted a visiting Nobel Peace Laureate, Jody Williams, who won the Nobel Peace Prize in 1997 for her leadership of the International Coalition to Ban Landmines, as part of the PeaceJam programme.

Jody's visit was part of the PeaceJam programme, an international peace education project bringing Nobel Peace Prize winners into direct contact with young people, to encourage them to be active local and global citizens. The University is the exclusive host of this global movement, not just in the UK, but also in Europe.

For more information, visit www.peacejam.org



Key_Moments_.



NEW NERVE CENTRE FOR STUDENTS

March 2007 saw the launch of 'The Hub' - a new one-stop-shop for students to access essential information about services such as accommodation, course enquiries, admissions, fees and bursaries.

Located in the Richmond Building adjacent to the Atrium, this physical student support centre works alongside the first stage of the 'Virtual Hub' which allows students who require information remotely to obtain information at any time via the internet.

For more information, visit www.bradford.ac.uk/admin/pr/pressreleases/2007/hub.php

PARTNERSHIP COULD BRING WIRELESS BENEFITS

A Knowledge Transfer Partnership (KTP) was established in 2007 between the University's Wireless Technologies Centre of Industrial Collaboration and Yorkshire Water.

Co-funded by the Department for Trade and Industry and the Engineering and Physical Sciences Research Council, the project will investigate the capabilities of new and emerging wireless technologies to transfer and process data from large numbers of sensors in order to better manage water infrastructure.

For more information, visit www.bradford.ac.uk/newsandviews/editions/june2007.php

SPRING

SOUTH KOREANS CELEBRATE COURSE SUCCESS

Expertise from the University's School of Health Studies went east in 2007 as the first Dementia Care Mapping (DCM) course was held in South Korea.

The course was led by Paul Edwards, DCM Consultant Trainer from the Bradford Dementia Group and Jane Fossey, Consultant Clinical Psychologist from Oxfordshire Mental Health Trust, at the Ewha Women's University in Seoul.

There are now 'mappers' in over 23 countries, all of whom are trying to develop care for people with dementia and provide a better service, promoting person-centred care.

For more information, visit www.bradford.ac.uk/newsandviews/editions/june2007.php

NURSE OF THE YEAR

Nursing Standard magazine's Nurse of the Year for 2007 was Justine Whitaker, an MSc Lymphoedema Practice student at the School of Health Studies. Justine works as a Macmillan Lymphoedema Clinical Nurse Specialist at East Lancashire Primary Care Trust.

She also won the Innovation in Cancer Nursing category for her development of a garment that reduces the painful swelling suffered by prostate cancer patients. The 'Whitaker Pouch' is now being mass-produced and is available across the globe.

For more information, visit www.bradford.ac.uk/newsandviews/editions/june2007.php

NURSE OF THE YEAR JUSTINE WHITAKER



EFFECTS OF SOLAR STORMS ON EARTH EXAMINED

Valentina Zharkova, Professor of Applied Mathematics in the University's School of Informatics, received a research grant from the Particle Physics and Astronomy Research Council (PPARC), for a project entitled *Proton and Electron Kinetics and Dynamics in Flaring Atmospheres*.

Professor Zharkova is interested in the conditions that produce solar quakes on the surface of the Sun, which she discovered in 1998 with Stanford University research scientist Dr Alexander G Kosovichev.

For more information, visit <http://kinetics.inf.brad.ac.uk>



AFRICA CENTRE SUPPORTS G8 PLEDGES

Out of the G8 commission an England-Africa partnership (EAP) in higher education was developed by the UK government. This development saw £8 million being spent over two years to develop higher education in targeted countries who have no income and who are emerging from war.

The University of Bradford was selected to be a part of this engagement in training staff to teach peace and conflict studies in the Democratic Republic of Congo (DRC) through its Africa Centre.

For more information, visit www.bradford.ac.uk/acad/africacentre

OVERSEAS TRAINING

The Bradford Centre for International Development (BCID) ran a range of overseas training programmes during 2006/07.

These included delivery of several modules of an accredited International Development Management course for the Aga Khan Foundation in Tajikistan and a similar accredited programme in Project Planning and Management for the Caribbean Development Bank in Trinidad. Both of these courses included significant elements of e-learning.

KEEPING BUSINESSES IN TOUCH

The SME Knowledge Network celebrated its fifth birthday in 2007, making it one of the oldest and largest University SME business networks in the North of England.

Run by the School of Management, it provides SMEs (small to medium enterprises) with a forum for sharing best practice and access to expertise at the School – at no cost to the businesses.

For more information visit www.bradford.ac.uk/smenetwork

SUMMER

FUNDING COUNCIL BACKS GREEN BID

The University secured £3.1 million from the Higher Education Funding Council for England (HEFCE) in 2007 to support its flagship 'Ecoversity StuDent' scheme.

The scheme aims to embed sustainability across the institution and into the student learning and living experience.

For more information, visit www.bradford.ac.uk/newsandviews/editions/june2007.php

£4 MILLION MICRO ENGINEERING LAB OPENS

A new state-of-the-art engineering research laboratory was opened at the University in July 2007. The atrium-style Centre for Micro & Nano Moulding is a £2.2 million development which adds to the world-class Polymer Interdisciplinary Research Centre (IRC) facilities already on campus.

Funding was provided by the Higher Education Funding Council for England (HEFCE), Yorkshire Forward, the Department for Trade and Industry and the Engineering and Physical Sciences Research Council.

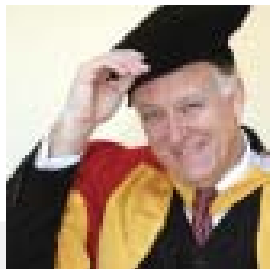
INTERNATIONAL STUDENTS RECEIVE SCHOLARSHIPS

Twelve international students from across the globe received a scholarship from the University of Bradford this year. The scholarships were awarded on the grounds of academic excellence and there was strong competition. One of the successful students was Zimbabwean student Emaculate Machibaya, pictured here with the then Vice-Chancellor Chris Taylor. Emaculate is studying a three-year BSc in Accounting and Finance at the School of Management.



Honorary Graduates

DECEMBER 2006



Martin Havenhand

Martin was made an honorary Doctor of the University for his contribution to the development of Yorkshire and Humberside as Chief Executive of Yorkshire Forward, the Regional Development Agency (RDA).



Neal Ascherson

Neal Ascherson was awarded an honorary Doctor of Letters for his distinguished contributions as a journalist and author.



David Taylor

David Taylor was awarded an honorary Master of Arts for his distinctive and varied contributions as a member of academic staff of the University and its predecessor institution from 1964 to 2005.



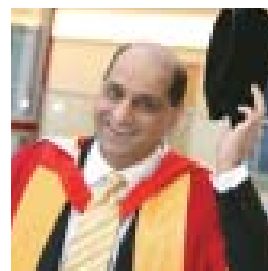
Sir Alistair Graham

Sir Alistair was made an honorary Doctor of the University for his varied and distinguished contributions to public life including his work as a member and Chair of the Committee on Standards in Public Life, former Chair of the Police Complaints Authority and Chairman of the Parades Commission for Northern Ireland.



David Mallen CBE

David was made an honorary Doctor of Education for his contributions to education management, particularly in his role as Chief Executive of the Inner London Education Authority (ILEA), County Education Officer in East Sussex and, more recently, Chair of the Education Policy Partnership Board in Bradford.



Madan Showan

Madan Showan was made an honorary Doctor of the University for his achievements as founder and Chairman of Empire Direct plc, Bradford, and also in recognition of the personal support which he has given to many major international charities.

JULY 2007

**Professor Alan Roberts MBE**

Professor Roberts received an honorary Doctor of Science for his distinguished contributions in the fields of biomaterials and clinical prosthetics, particularly for his strong links with the City and the University in these areas.

**Dr Frank Barnaby**

Frank received an honorary Doctor of Science for his distinguished contributions to the cause of nuclear disarmament and non-proliferation and, in particular, for his work as Scientific and Technical Consultant on nuclear issues to the Oxford Research Group.

**Michael Ziff**

Michael was made an honorary Doctor of the University in recognition of his business achievements as Chief Executive Officer of footwear retailer Stylo plc and for his many and varied contributions to the City and District of Bradford, in particular in his role as Chairman of Bradford Centre Regeneration from 2004 to date.

**Kate Swann**

Kate was made an honorary Doctor of the University for her contributions in the field of retail marketing, in particular in recognition of her achievements as Chief Executive of WH Smith. Kate is an alumna of the University of Bradford and graduated from her degree in Business Studies in 1986.

**Tim Hindley**

Tim received an honorary Doctor of the University for his exceptional contributions as Treasurer of the University of Bradford (1998-2006). In addition, for his contributions to the life of the City and District of Bradford, in particular for his work as Chief Executive of Bradford Breakthrough Ltd.

**Steve Barnett**

Steve was awarded an honorary Doctor of the University for his contributions as Chief Executive of the Employers Organisation for the National Health Service, and in recognition of the support which he has given to the University's School of Health Studies, particularly in relation to work being undertaken in the areas of healthcare management and equality and diversity.

**Balbir Singh**

Balbir was made an honorary Doctor of the University for his distinguished and varied contributions to the local community over many years, particularly for his work as a Bradford City Councillor, for his contributions as a Justice of the Peace and as Non-Executive Director on the Board of the Bradford Teaching Hospitals NHS Trust.

Our Officers and Council 2006/07

Officers

Chancellor
Imran Khan

Chairman of Council
Mr P Jagger

Vice-Chancellor and Principal
Professor C Taylor succeeded by
Professor M Cleary

Deputy Vice-Chancellor
Professor J Lucas

Pro-Vice-Chancellors
Professor P Coates
Professor R Earnshaw
Professor G Layer

Deans of Schools

Professor AJ Day -
School of Engineering, Design and Technology

Professor R Earnshaw -
School of Informatics

Dr G Bradshaw -
School of Health Studies

Professor D Coates -
School of Life Sciences

Professor J Cusworth -
School of Social and International Studies

Professor A Francis -
School of Management

N Mirza -
School of Lifelong Education and Development

Secretary and Legal Adviser

Vacant Post

Director of Corporate Services and Finance
S Kershaw

Director of Estates and Facilities
C Wilson

Director of Academic Administration
A Darnbrough

Director of Human Resources
J Jones

Director of Research and Knowledge Transfer
I Rowe

Council

Ex-Officio Members

Chancellor
Imran Khan

Pro-Chancellors elected by Court
Mrs A Craig
Mr A H Jerome

Chairman of Council
Mr P Jagger

Vice-Chancellor and Principal
Professor C Taylor succeeded by
Professor M Cleary

Treasurer
Mr R Clark

Deputy Vice-Chancellor
Professor J Lucas

Pro-Vice-Chancellors
Professor P Coates
Professor R Earnshaw
Professor G Layer

Other Members

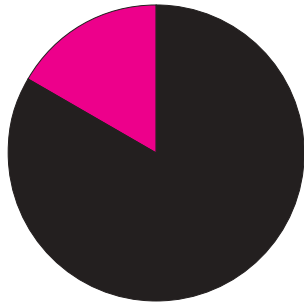
Professor AJ Day
Professor A Francis
Professor D Pankhurst
Professor J Cusworth
Professor P Rogers
Professor A Boylston
Councillor J Godward
Councillor K Hussain
Mr J M K Dhutia
Mr J J Horton
Ms S Shaikh

Mrs D Chambers
Mr R Lumsden
Mr M Cole
Mr I Thompson
Ms S Ullah
Ms C Gibbons
Ms V Steele
Ms R Pickard
Ms L Ashman

Staff_and_Students_Statistics_.

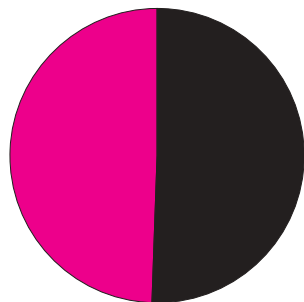
Student Facts 2006/07

All FULL-TIME students



Category	Percentage
Undergraduates	83.6%
Postgraduates	16.4%

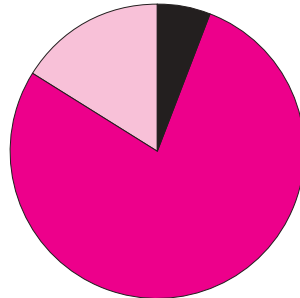
PART-TIME students



Category	Percentage
Undergraduates	50.8%
Postgraduates	49.2%

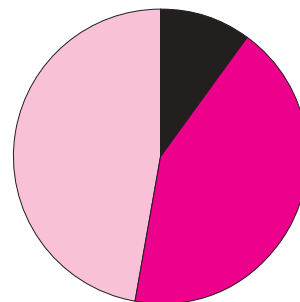
Where our Students come from

Nationality Undergraduates



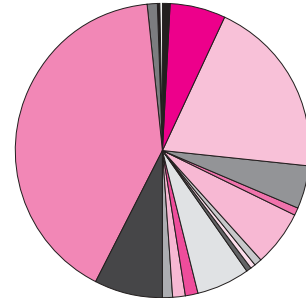
Nationality	Percentage
EU	6%
Home	78%
International	16%

Nationality Postgraduates



Nationality	Percentage
EU	10%
Home	43%
International	47%

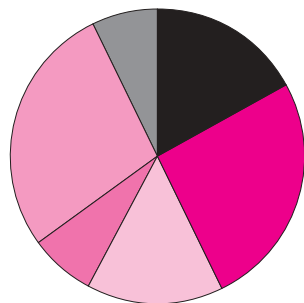
Ethnicity



Ethnicity	Percentage
Asian or Asian British	19.6%
Black or Black British	4.9%
Mixed Race	0.9%
Other Backgrounds	5.8%
White	40.9%

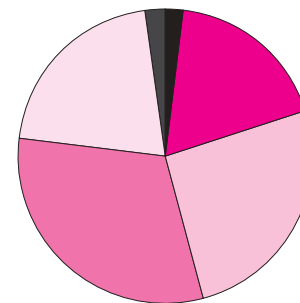
Staff Facts 2006/07

About Our Staff



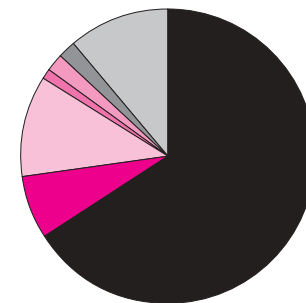
Role	Percentage
Academic Related	17%
Clerical & Related	26%
Manual	15%
Senior Management	7%
Teaching & Research	28%
Technical & Craft	7%

Age Range



Age Range	Percentage
16 - 24	2%
25 - 34	18%
35 - 44	26%
45 - 54	31%
55 - 64	21%
65+	2%

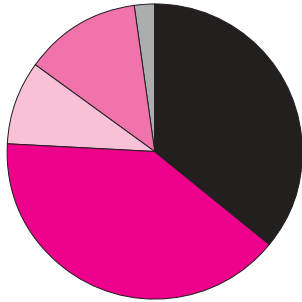
Ethnicity



Ethnicity	Percentage
White - British	66%
White - Other	7%
Asian	11%
Black	1%
Chinese	2%
Other Ethnic	2%
Not known	11%

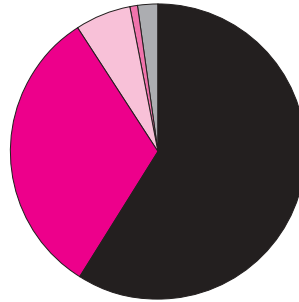
Financial Results

Income £105,689,000



■ Funding Council grants	36%
■ Academic Fees & Support Grants	40%
■ Research Grants & Income	9%
■ Other Operating Income	13%
■ Endowment Income and Interest Receivable	2%

Expenditure



■ Staff Costs	59%
■ Other Operating Expenses	32%
■ Depreciation	6%
■ Interest Payable	1%
■ Operating Surplus	2%

Research Grants and Contracts

2001/2002	£7.15m
2002/2003	£8.55m
2003/2004	£9.14m
2004/2005	£8.73m
2005/2006	£9.06m
2006/2007	£9.76m

For more information please visit
www.bradford.ac.uk/admin/finance



Contact_.



If you would like further copies of our Annual Report please contact us via email at: marcomms@bradford.ac.uk or write to us at Marketing and Communications, University of Bradford, Bradford, West Yorkshire, BD7 1DP, United Kingdom.



University of Bradford,
Richmond Road,
Bradford,
West Yorkshire,
BD7 1DP
www.bradford.ac.uk

